

North Yorkshire Police and Crime Commissioner

Annual Report 2012 – 2013





WELCOME to the first Annual Report of the North Yorkshire Police and Crime Commissioner, Julia Mulligan

Recorded crime fell by 8% between April 2012 to March 2013. This represents 3,216 fewer victims of crime compared to the same period in 2011/12. This latest fall means that North Yorkshire has overtaken Norfolk to become the safest policing area in England.



Financial challenges notwithstanding, my aim is to ensure that our police service has the support it needs to maintain this position over the longer term.

This is my first Annual Report. It covers the financial year 2012/13, a period which straddles the transition from Police Authority to Police and Crime Commissioner.

A lot has happened since November. I am grateful to the former Police Authority for their financial prudence and to the senior team at North Yorkshire Police for astute forward planning. This has created firm foundations for the future, despite the challenges that undoubtedly lie ahead.

On taking office, my very first act was to announce the development of a Victims' Charter; this demonstrates where my priorities lie – to provide an outstanding service for the people of North Yorkshire.

To deliver such a service and provide value for money, it is vital that resources are shrewdly and effectively managed. To strike this balance, I decided not to increase council tax for this financial year and instead opted to take the grant offered by the Government for freezing council tax. The resulting gross budget of £148.296m was scrutinised and accepted by the Police and Crime Panel. This decision was possible due to sound financial management and a better than anticipated settlement from the Government.

Having set the budget, I then prepared my first Police and Crime Plan. This built on my manifesto commitments, including investing in Automated Number Plate Recognition (ANPR) technology to reduce cross-border crime, a resolute focus on tackling anti-social behaviour, improving services for victims and enhancing community policing through an increase in Special Constables. More importantly still, I consulted widely with the public on the development of the plan as well as using evidence and analysis from the police and partners.

It is also very important my activities and those of the police are as transparent as possible and that bureaucracy is kept to a minimum. I developed these principles within the Plan and have been working with North Yorkshire Police to pursue them as a way of operating.

The Plan runs from April 2013. Up to the end of March, while developing the Plan we were making progress. For example, some of the key decisions and activities I undertook up to 31 March 2013 were:

- progressing the appointment of a new Chief Constable. Mr Dave Jones was appointed and confirmed by the Police and Crime Panel in April;
- approving the creation of a Multi Agency Safeguarding Hub which will bring agencies together and better support vulnerable people;

- approval for North Yorkshire's first Sexual Assault Referral Centre for victims of serious sexual assaults;
- putting arrangements in place to directly support local communities with the launch of a new Community Fund;
- progressing on the new Northern Base to replace Newby Wiske Hall, improve facilities and save money over the long term;
- investing in new technology e.g., new mobile safety camera vans and ANPR technology;
- campaigning for a 'place of safety' to be provided by the NHS as an alternative to custody for people who are vulnerable and detained under Section 136 of the Mental Health Act;
- establishing a front counter delivery service with Scarborough Borough Council in Whitby;
- undertaking a review of the senior and statutory officers and roles to improve working between my office and the police service, as well as to save money;
- disposing of buildings and other facilities that are no longer fit for purpose.

For a full list of my decisions to the end of March 2013, please see appendix A.

This annual report also sets out the financial and crime performance for 2012/13 and highlights early activity against the Police and Crime Plan objectives.

As with the development of the Plan, your views are important to me. I would like you to make a contribution to your policing so please get in touch and help shape how we achieve the Police and Crime Plan delivery. This is a five-year Plan and your input will shape our priorities within it.

I am also committed to being as active, visible and accessible to the public as possible. I hold surgeries, undertake online web chats, attend as many public meetings as possible, receive your emails, letters and calls. Your input allowed me to develop and finalise my Police and Crime Plan and it will continue to shape priorities as we move forwards.

Clearly achieving the performance that has been delivered to date and delivering on the outcomes within the Police and Crime Plan is not possible without the commitment and dedication of the workforce of the North Yorkshire Police service, our partners, volunteers and the wider community.

The Police and Crime Plan is ambitious. It will evolve over time and will be adjusted to meet changing needs as well as in response to future funding. I am confident however, that we can continue to both 'be safe and feel safe' and my commitment and that of the Chief Constable is to achieve this with your help.

Information on how to contact me is provided on the contacts page at the end of the report or follow this link: (contacts).

Julia Mulligan

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Police and Crime Commissioner for North Yorkshire

What is the Annual Report?

The purpose of this Annual Report is to provide information on the delivery of the former Policing Plan, performance and the financial spend and income for the financial year 2012/13.

I was elected in November 2012 and this report covers both my activity and that of the period when the North Yorkshire Police Authority was in place as it set the budget and the targets for the year that I inherited. In addition, I want to take this opportunity to tell you more about the changes that have been made since November.

On taking office, I inherited a report-based scrutiny regime. Within the first month I commenced a root and branch review of governance, based on five core principles. Following that I implemented a new transparent system based around these principles:

1. Putting the public first

The new system allows the public to influence decisions before they are made. Previously decision-making was done in public, but in reality involved very little actual public participation. I jointly host with the Chief Constable quarterly public meetings at which members of the public can quiz both parties on matters of interest and concern.

2. Transparency and accessibility

The public has a right to know how we spend your money and why decisions are made. The new system puts transparency at its heart and we have adopted policies that go above and beyond the legal minimum. I am also developing a new website and communications designed specifically to help people access information readily and speedily.

3. Working in partnership with the Chief Constable

With the introduction of the Executive Board, myself, the Chief Constable and our senior staff and advisors discuss and debate decisions together. This ensures that both I and the Chief Constable can be confident that decision-making is effective. It also minimises the risk of each 'blaming' the other should things go wrong as decisions are genuinely collaborative.

4. Minimising bureaucracy and encouraging innovation

The Chief Constable and I are jointly committed to ensuring resources are focused on frontline policing. The new system reduces the number of steps required to reach a decision, thus reducing bureaucracy and empowering teams to make appropriate local decisions. We also wish to facilitate innovation 'from the bottom up' through police officers and staff being able to come to the Executive Board and present their ideas.

5. A risk-based approach to scrutiny and performance

The police service has always monitored risk and there are numerous systems in place to manage risk. The new governance system puts operational, financial, legal and ethical risk at the heart of the corporate performance regime. This is supported by an entirely new Joint Audit Committee and the Police and Crime Panel with specific responsibility for scrutinising the performance of the Commissioner.

Police and Crime Plan 2013-17

As soon as I was elected I set about preparing my first Police and Crime Plan. This was influenced by the feedback you gave during my election campaign. This feedback, further extensive consultation, information and evidence provided by the police and partners helped shape this further and we now have a Plan covering 2013-17. This is intended to be an evolving Plan, reflecting your on-going needs, policing imperatives and our financial circumstances.

We are now in the process of determining timescales and priorities within it. This will clearly be informed by the level of funding we receive in future years. An affordability and priority assessment will take place and we will phase delivery taking into account funding and resources.

Following consultation with the public and helpful engagement with the <u>Police and Crime Panel</u>, the first <u>Police and Crime Plan 2013-17</u> sets out the goals to retain our top spot as the safest area in England and be the most responsive service in England. To achieve this, the Plan is set out under the following headings:



Reduce harm through effectively responding to crime, anti-social behaviour, vulnerable people, road casualties and identifying and tackling with partners the most important drivers of crime in our communities.



Put people first to ensure a first-rate response, active reassurance, high visibility and improved victim support. We need to become a people, rather than process-driven service through simplifying policies and procedures and changing behaviours, including complaint handling.



Deliver more with less to achieve maximum value for money across the organisation with resources prioritised towards frontline policing in both urban and rural areas. We will drive value for money and efficiencies via collaboration, effective procurement and reducing long term costs through increasing crime prevention measures and driving value in back and middle office functions.



Ensure that we are 'fit for the future' by anticipating future needs and responding with modern buildings, training, recruitment and IT investment plus driving energy efficiency. This will include a new, flexible solution for police headquarters.



Drive justice to respond to the public's demand for justice through dealing more effectively with prolific offenders; ensuring the appropriate use of cautions; meticulously preparing cases for charging; embedding restorative justice and working with the Crown Prosecution Service to ensure North Yorkshire's specific needs are understood and met.



Police UK. We are required to play an active role in strategic national policing requirements and need to do all we can to ensure a fair deal for our area. This means fighting our corner for funding and being ready to provide support when national needs demand.

How you changed and developed the Plan:

Your feedback asked for a greater emphasis on police performance, more focus on rural crime and the causes of crime, as well as taking a harder line with criminals. We also responded to concerns from the business community about crimes affecting their lives. You also clearly indicated that the harm caused to individuals and communities caused by drugs and alcohol were real priorities. We gave specific attention to Community Safety Partnerships and Neighbourhood Watch and strengthened our working in partnership approach. Also the distinct harm caused by domestic violence has been recognised as a specific deliverable. As far as is possible, we also included a commitment to eradicate hate crime.

Police and Crime Plan Update

Although only just developed and launched in March 2013, progress has been made on a range of activities. Decisions and investments have already been made which contribute towards the delivery of the Plan.

To Reduce Harm

Mobile Safety Camera Vans:

One of the first decisions I made as Police and Crime Commissioner in November 2012, was to approve the funding for two new mobile safety camera vans and equipment to be added to the single van following a successful pilot.

The new mobile safety camera vans will be deployed to routes identified through intelligence and collision data as well as those highlighted by local communities who are affected by speeding motorists. These routes will be



regularly reviewed and updated with the latest information relating to collisions and speeding. To find out more visit http://www.northyorkshire.police.uk/10951.

Place of Safety:

I have been developing work to launch the first 'place of safety' facility in North Yorkshire for vulnerable people. This facility will provide a secure hospital environment for assessment and care and will open in Scarborough in late 2013, led by healthcare professionals supported by a dedicated officer who is leading and developing the partnership and commissioning work.

Sexual Assault Referral Centre (SARC) Facility:

In the early part of 2013 work progressed to provide a new Sexual Assault Referral Centre (SARC) facility for North Yorkshire and the City of York. The referral centre is dedicated entirely to providing services and support for victims all under one roof. It will not be a police station but provide a less formal environment for victims to talk through the options available to them, receive aftercare and for forensic evidence to be gathered until the victim decides whether or not they want to involve the police.

Independent Domestic Violence and Independent Sexual Violence Advisors:

I have approved the extension of funds to maintain the Independent Domestic Violence and Independent Sexual Violence Advisors for North Yorkshire and the City of York to cover the 2013/14 financial period. These Advisors provide specialised independent support and advice to victims of domestic violence and sexual violence along with safety planning, risk assessing and liaising with partner agencies in a multi-agency context.

Multi Agency Safeguarding Hub:

Introduction of a Multi Agency Safeguarding Hub and central referral unit with the City of York Council. This Hub will improve the sharing of information between partners and help protect the most vulnerable children and adults from harm, neglect and abuse.

Automatic Number Plate Recognition (ANPR):

ANPR is a policing tool which reads vehicle number plates and checks them against various computer databases, such as the Police National Computer (PNC) and the Driver and Vehicle Licensing Agency (DVLA). Most criminals rely on vehicles to commit crime. ANPR is designed to make it much more difficult for criminals to use vehicles without being detected. Initial groundwork has been established to further develop our use and capability of ANPR within the North Yorkshire Police service area.

Regional Collaboration:

Significant regional collaboration activity has been established throughout the financial year which incorporates intelligence sharing and specialist capabilities.

Putting People First

Community Fund:

The preparation has been put in place to launch a new Community Fund to enable local groups, individuals or organisations to apply for grants for any amount between £500 and £20,000. The intention is to facilitate one-off locally based projects which are aimed at reducing crime and disorder and the fear of crime.



Victims' Charter:

In December 2012, I started working with the police, Victim Support and other organisations to develop a local Victims' Charter which will focus on victims of crime and anti-social behaviour. Following initial research, via a survey and through direct contact with you, I also ran a series of focus groups with victims of crime and with voluntary organisations involved in supporting victims. From these findings, the Charter will be delivered. This will set out the standards of service to be expected by victims here in North Yorkshire and will contain a number of recommendations about what we can do to ensure that victims receive the support they need.

Community Safety:

A more strategic approach to delivering Community Safety is currently being considered across the County and City of York.

Recruitment:

The recruitment of Police Officers, Police Community Support Officers (PCSOs) and Special Constables has been undertaken or is in the process of being undertaken to ensure the right resources are in the right place at the right time and that they are fit for purpose to deliver operational policing to our communities.

Complaints Handling:

A review of existing complaints handling and investigations processes has been undertaken with an aim of increasing transparency and to ensure people can have greater confidence in how complaints are handled.

Equality and Diversity:

The development of further Equalities, Diversity and Human Rights initiatives have been progressed including extensive work to promote awareness of Hate Crime. These arrangements are supported by formal Board governance structures.

Local Police Station Offices:

Work has been undertaken to increase the number of local stations and offices in North Yorkshire so that our services can be delivered by and with our partners. These facilities provide a base from which Safer Neighbourhood Teams work within the community and increase visibility and accessibility to our services. Where possible we co-locate with our partners to share costs and improve our delivery of services.

Arrangements for communicating with stakeholders:

One of my fundamental duties is to ensure that the public are informed, involved and have a genuine say in shaping how policing is delivered across North Yorkshire. I have developed a plan for engagement however, I want to develop my engagement activities to ensure greater, more inclusive representation of all communities. It is important that the focus on online and digital engagement is balanced by the needs of older and more vulnerable members of the public to have more accessible means to feedback views and ensure their priorities are met.

Representing the public and championing your cause with the police and partners has become a core part of my role. To undertake this I meet with representatives of a range of public bodies including housing associations, residents groups, membership organisations, charities, the voluntary sector and with individual members of public through a programme of meetings and surgeries.

I intend to emphasise the importance of the 'Third Sector Thursdays' as a means of engagement particularly as the commissioning strategy is developed.

An on-going programme of engaging with elected members and officers from local government including Parish, District, Borough, County and City councils has been established. I meet regularly with all eight Members of Parliament in Westminster and locally. I intend to formalise and develop regular communications to ensure that partners are fully engaged in our plans and work. There also needs to be more 'joined up' working across key strategic issues, which will be done by the recently refreshed Community Safety Forum and reform of the Community Safety Partnerships.

Police Officers, staff and their representatives are vitally important stakeholders and I have put in place regular meetings with the Police Federation and UNISON, as well as dialogue with representatives of the Police Superintendents Association. In addition, regular informal sessions are held with members of the workforce and I host monthly webchats during which officers and staff are encouraged to participate.

A new website and community-based communications tools are being developed, which mean that information will be far more easily accessible and readily available. These tools need to be developed with the user experience at the forefront to ensure full transparency and ease of access to information.

Delivering More with Less

Efficient Governance:

I am committed to achieving transparency in decision making and work in a collaborative manner with the Chief Constable to achieve the overall delivery of the Police and Crime Plan. Equally I am fulfilling my role of holding the Chief Constable to account.

I have undertaken a strategic review of the senior management and statutory officer functions within North Yorkshire. This was done in conjunction with the Chief Constable with the aim of sharing and streamlining resources where possible, facilitating transparency, reducing cost and providing a robust platform to achieve the outcomes of the Police and Crime Plan for the future. The changes were consulted on during the latter part of 2012/13. This consultation and proposal will facilitate the changing arrangements being implemented in 2013/14.

Partnership Opportunities:

Work continues to explore partnership opportunities with a range of public sector partners.

Procurement processes have been reviewed to identify greater economies of scale in partnership with local partners and to promote ethical procurement processes.



Further Savings:

Further savings have been achieved during this financial year from a range of activities outlined elsewhere in these statements resulting in a £4m under spend. This was predicted and taken into account when I set the budget. This is being used directly to fund investment in future technology and infrastructure to enable more productive and responsive service delivery.

Fit for the Future

Northern Base:

Work is progressing to evaluate and analyse the need for a new Northern Base which will incorporate a new custody provision for the Northallerton area. The evaluation will be conducted over the summer and will consider the future needs of the organisation alongside the commercial, financial and economic implications of the proposal.

Currently, Newby Wiske costs North Yorkshire taxpayers over £1 million per year to maintain over the coming years. There are also frequent problems with the power supply and accessibility to the building and others issues that come with maintaining a Grade II listed building. Following an initial top level review, it was found by combining new custody facilities for the north of the county with a new headquarters it may enable services to be improved whilst also saving money in the longer term.

Joint Facilities:

The joint use of facilities with our partners has been explored and delivered during the year.

Reviews:

Reviews have been initiated for Training and Information Technology to identify and bolster capacity and capability required to be fit for the future.

To Drive Justice

Criminal Justice Initiatives:

Work is progressing in partnership with the York Youth Offending Team to develop an early prioritisation system for young people brought into custody in the City of York.

A multi-agency out of court scrutiny panel has been commissioned as part of the Local Criminal Justice Board action plan.

Crime Directorate Structure:

A review of the Crime Directorate structure within North Yorkshire Police has been undertaken to effectively deploy resources to meet the needs of the community, including repeat offenders.

Youth Offending Partnership Boards:

The York Youth Offending Team and North Yorkshire Youth Offending Team Partnership Boards work collaboratively. In the City of York an early triage system is being developed for young people who are brought into custody.

North Yorkshire Police lead on national measures introducing new Youth Caution and Conditional Cautions in April which allows for intervention/diversion and reparation at an early stage.

Reducing Re-offending Board:

A three month Reducing Re-offending measure has been developed by the Re-offending Board which is part of the Local Criminal Justice Board. Work is also taking place to develop restorative justice interventions with a range of partners.

Police UK

Strategic Policing Requirement:

The Home Secretary's Strategic Policing Requirement sets out her view of the national threats that the police must address and the appropriate policing capabilities required to counter those threats. The Police and Crime Plan covers these strategic policing requirements and the Chief Constable is responsible for ensuring we have the appropriate capabilities.

Current threats include; terrorism, civil emergencies, organised crime, threats to public order or public safety, a large scale cyber incident.



The Home Secretary, Theresa May with Julia Mulligan

North Yorkshire Police is an active partner in the Yorkshire and the Humber police collaboration. Within this are teams which provide capability to North Yorkshire Police. This includes an intelligence unit, confidential unit, organised crime unit, asset recovery team, police central E-crime, and witness protection unit. This enhances the local capability against the strategic policing requirements.

Prevent is part of the Government's counter-terrorism strategy. Its aim is to stop people becoming terrorists or supporting terrorism. In North Yorkshire, the Prevent Implementation Board consists of senior representatives of key partners who develop the North Yorkshire and York high-level response.

Major Crime Unit:

Within the budget I set for 2013/14 was funding to support the creation of a Major Crime Unit to investigate murder and other serious violent and sexual crimes. Further, it will help protect visible front-line policing by reducing the need to divert officers away from local Safer Neighbourhood Policing Teams. This will be developed further in 2013/14.

Local Resilience Forum:

The purpose of the Local Resilience Forum is to bring together partners to plan and prepare for localised incidents and catastrophic emergencies. We work together to identify risks and produce emergency plans to either prevent or mitigate the impact of any incident on our communities. North Yorkshire Police is a senior partner in the North Yorkshire Local Resilience Forum and has significant input into the development of new initiatives and ways of working.

Public Order Requirements:

North Yorkshire Police maintains strong links with national groups and has maintained its national commitment to Public Order requirements.

Funding Formula:

We continue to campaign to ensure a fair funding formula for North Yorkshire with representation at a national and regional level in various forums. The formula is due to be reviewed and at present we receive a funding top-up of £9.4m which reflects the nature of policing in this area.

Performance 2012/13

2012/13 marked the sixth year of continuous reduction in recorded crime in the North Yorkshire Police service area.

This has been achieved against a backdrop of significant changes to the way police services are overseen, internal reviews of how we deliver services and while making financial savings and investments in estates and equipment.

North Yorkshire Performance 2012/13								
Performance Targets 2012/13		Actual	Performance					
Crime								
Overall Crime Rate	Reduce from 38,765 (2011/12 Outturn)	35,363	-3,216 (-8%)	✓	Reduced by -3,216(-8%)			
Overall Victim Based Crime Rate	Reduce from 33,540 (2011/12 Outturn)	30,918	-2,959 (-9%)	✓	Reduced by -2,959(-9%)			
Overall Positive Outcome Rate (Detections & Alternative Disposals)	Increase from 34.7% (2011/12 Outturn)	36.1%	1.4%	✓	Increased by 1.4% to 36.1%			
Anti-Social Behaviour								
Overall Anti-Social Behaviour Rate	Reduce from 39,891 (2011/12 Outturn)	33,185	-6,523 (-16%)	✓	Reduced by -6,523 (-16%)			
Roads Policing								
Overall Killed & Seriously Injured Rate	Reduce from 517 ¹	524	7	×	Increased by 7 casualties ² (1.4%)			
Satisfaction with Service Delivery								
Overall User Satisfaction Rate	Increase from 85.4% (2011/12 Outturn)	85.9%	0.5%	✓	Increased by 0.5% to 85.9%			
Public Accessibility								
Percentage of 999 calls answered within 10 seconds	Increase from 84% (2011/12 Outturn)	94.3%	10.3%	✓	Increased by 10.3% to 94.3%			
Value for Money								
Value for Money Development Areas: - Number of officers on recuperative duties - Number of officers on long term absence	Move to at least an average position	TBC	Not yet known as Value for Money profiles published in Autumn 2013					

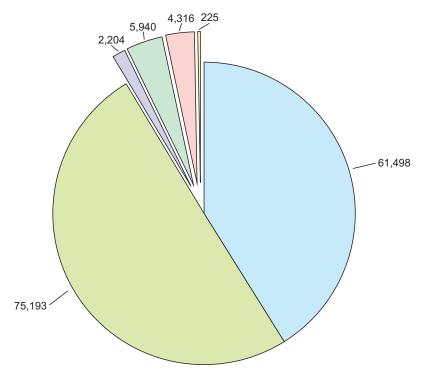
^[1] Based on 2012 calendar year not financial year.

^[2] Fatalities reduced from 49 to 35. The rise was due to the serious injuries increasing from 468 to 489.

Financial Summary

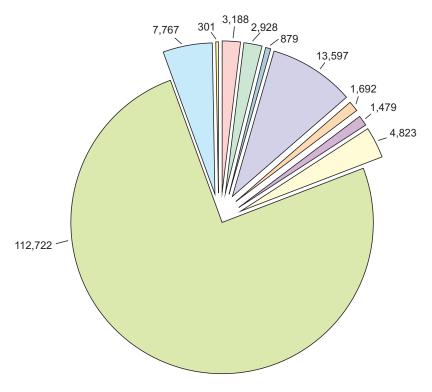
We have achieved the positive performance within the agreed budget and have also invested in key areas such as road safety measures, the estate and other assets to ensure that we continue to be fit for the future.

Funding Breakdown:	2012/13	2012/13
	Budget	Actual
	£000s	£000s
Core Grant	75,193	75,193
Precept (including Fund Surplus)	61,498	61,498
Interest on Deposits	206	225
Non Grant Income	2,793	4,316
Other 'Core' Grants	5,956	5,940
Grants (ringfenced)	1,405	2,204
Total Funding (including efficiencies/productivity gains	147,051	149,376



2012/13 Actual Funding Breakdown

Expenditure Breakdown:	2012/13	2012/13
	Budget	Actual
	£000s	£000s
Employee Costs	113,310	112,722
Premises Costs	4,736	4,823
Other Transport Costs	1,613	1,479
Fuel Costs	1,780	1,692
Supplies & Services	15,527	13,597
Office of Police & Crime Commissioner	1,080	879
Injury & III Health Pension Costs	2,699	2,928
Revenue Contribution to Capital Outlay (RCCO)	3,145	3,188
Debt Management Charges	300	301
Transfer to Reserves & Provisions	2,861	7,767
Total	147,051	149,376



2012/13 Actual Expenditure Breakdown

Contacts

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Yorkshire, Ripon, HG4 5NB

North Yorkshire Police

Tel: 101 for all non-emergency enquiries Website: www.northyorkshire.police.uk

Crimestoppers

Report Crime Anonymously

Tel: 0800 555 111

Website: www.crimestoppers-uk.org



Information for everyone

If you require this report in another language, Braille, large print or audio tape then please contact the Office of Police and Crime Commissioner at info@northyorkshire-pcc.gov.uk or by telephoning 01765 641 839.

Police and Crime Commissioner Decisions 2012/2013

November 2012:

- Adopted regulatory framework for Scheme of Delegation, Decision Making Process, Financial and Contract Regulations and Property Procedure Rules.
- Established an Independent Audit Committee.
- Set up a Memorandum of Understanding with CC.
- Transfer of relevant policies from NYPA to PCC.
- Approved investment for 2 new camera safety vans and equipment to provide a fully established three van model of delivery
- Prior to budget setting, approved commencement of 2013/14 vehicles for 2013/14 transport capital rolling programme.
- Supported introduction of a computer triage system to monitor registered sex offenders.
- Extended contract with 'Medacs' who provide health care needs in relation to offender health within in custody.

December 2012:

Approval to occupy the whole of Athena House and take on the additional costs in respect of rates and utilities following CPS withdrawal from the facility.

January 2013:

- Support of disposal of the former police station at Helmsley and former police office at Great Ayton.
- Approval to approach the disposal of former police station located at North Park Road, Harrogate.
- Extension of contract for Internal Audit provision to 31 March 2014.
- Set up of new decision making process which provides transparency to public.
- Appointment of Independent Member of the Joint Audit Committee.
- Amendment to the Independent Custody Visiting Scheme Guidelines (dated June 2010).
- Approval for NYP to move to a joint computerised fleet management system with Humberside Police and South Yorkshire Police.
- Change of use of funds for IT Capital Rolling Programme to implement Wi-Fi in Silver Command locations.
- Precept proposals for 2013/14.
- Approved North Yorkshire Polices' financial contributions to the purchase of a Single Firearms Deployment and Training Records System (SFD&TRS).



February 2013:

- Approval to enter into a contract with Teletraffic for the lease of Safety Camera Enforcement Equipment.
- Set budget and precept 2013/14.

March 2013:

- Approved Treasury Policy Statement, Treasury Management Strategy Statement, Prudential and Treasury Indicators, Minimum Revenue Provision (MRP) Policy and Investment Strategy.
- Extended current arrangement for Independent Domestic and Sexual Violence Advisors to cover 2013/14.
- Provision of Safety Camera Back Office solution.
- Approved additional operational support on the East Coast through a 'Street to Suite' facility provided through G4S.
- Amendments to decision making process and Scheme of Delegation.
- Appointment of Independent Member to the Joint Audit Committee.
- Amend Front Counter Service Provision in Whitby.
- Progress Plans for a Northern Base.
- Authorise work for the NSPIS replacement options.
- Approve Multi Agency Safeguard Hub (MASH) provision.
- Set up Insurance arrangements 2013/14.
- Development of Communications Plan for Front Counter Provision in Whitby.

Link to Police and Crime Commissioners Decisions 2012/13.