



Corporate Performance Delivery & Scrutiny Board

25 August 2015

Report of Strategic Risks Highlighted by Joint Corporate Risk Group (JCRG)

1. Report Purpose

1.1 Joint Corporate Risk Group manage and oversee the progression of actions and mitigation of risks on the strategic risk register. At this point they wish to bring the following to the attention of Corporate Performance Delivery and Scrutiny Board. This is in order for members to be sighted on the potential impact as these, while being actively managed are those which are either experiencing some ongoing issues or are being impacted by external factors which members of the Corporate Performance Delivery and Scrutiny Board (CPD&SB) may wish to take a view on or instigate wider supportive action/mitigation.

2. Key Information including Implications

2.1 JCRG agreed to close one strategic risk (2.2), one strategic risk has been assigned to the Strategic Risk Register (2.3) and two potential strategic risk for discussion at CPSDB (2.4 and 2.5).

2.2 Risk 6696 – Unified Communications Contract (6571 loss of Telephony and 6669 PSNP Compliance)

- Reported risk at the July CPD&SB on issues relating to the contract deadline. Contract was signed on the 31 July 2015. Therefore risk has been mitigated.

2.3 **Risk 5977 – Public Sector Funding.** The outcomes of the Comprehensive Spending Review are due to be reported on 25th November 2015. Government departments have been asked to model two scenarios of 25% and 40% of savings within their resource budgets by 2019-20 in real terms. The government has stated that they '...will invest in priority services like the NHS and national security. Elsewhere in government, departments will have to find significant savings through efficiencies and by devolving power...'

To prepare for the announcement and to mitigate the potential risk of the savings required being at the upper end of the range, the Affordability Group is doing further work to understand the likely impact of these cuts on the provision of police services in North Yorkshire.

In addition to this, there is a Consultation on the Reform of Police Funding Arrangements in England and Wales. Proposals have been made to base the funding allocation on a 'simplified model' including:

- Population
- Band D equivalent properties
- Households with no adults employed and dependent children
- Hard pressed population

- Bars per hectare

The Government would like respondents to consider the evidence in the College of Policing report which indicates an increase in police demand as a result of incidents involving people with mental health issues and child protection. These non-crime demands have not previously been addressed by the police funding formula.

The Commissioners Chief Finance Officer and the Chief Constable's Chief Finance Officer are responding to the consultation which closes on 15th September 2015. The consultation proposes that the simplified model would be implemented for 2016-17. If the Government is unable to finalise the model in time, implementation would be delayed and current arrangements would continue.

2.4 Impact of Local Devolution

- The Treasury has stated that city regions that want to agree a deal in return for a mayor would need to "submit formal, fiscally neutral proposals and an agreed geography to the Treasury by 4 September 2015".
- Negotiations continue within the greater Yorkshire region between a City region deal led by Leeds City Council and a Yorkshire wide combined authority.
- The City region deal currently includes some councils within the boundaries of North Yorkshire and the City of York.
- The outcome of these discussions and the subsequent agreement to devolved arrangements could impact on the current structure and governance arrangements for North Yorkshire Police.
- The Commissioner for North Yorkshire and Chief Officer members of North Yorkshire Police continue to represent the impact of the City region proposal on service delivery .

2.5 Impact of Legal Aid reforms to the Criminal Justice system

- The Ministry of Justice was required to make £2 billion savings per annum from 2014/15¹
- A significant amount of this has been identified by removing categories of law from the scope of legal aid
- All welfare benefits law cases, all debt cases (unless an immediate risk of homelessness) and all housing cases (unless an immediate risk of homelessness) have been removed from the scope of legal aid. Anti social behaviour cases remain in scope.
- The impact of social welfare law reforms are significant, particularly in relation to physical and mental health
- There is the possibility of increased criminality as a result of people taking matters into their own hands if they feel let down by the justice system because of a perceived unfair outcome or access to justice.

2.6 **Business Continuity Update.** Business Continuity (BC) has supported the planning and implementation of NYP projects, some of significance being:

- A review on the Critical Incident Communications Plan, this is the organisations plan that enables a level of communications (internal and external) to be maintained throughout a disruptive situation. Work has progressed to redevelop the plan and the access to required information, by utilising externally hosted systems available at all times to Corporate Communications.
- An assessment is ongoing to look at the impact the Estates Strategy will have on the current BC planning for maintaining department critical roles and activities.
 - Within each departments BC plans, predefined alternative locations are identified. The plans attempt to utilise NYP managed sites and can require resources, assets and

¹ Unintended Consequences: the cost of the Government's Legal Aid Reforms; Kings College London

equipment to be set-up in the event of the location needing to be used. Requirements vary for each business area with the minimum being access to the NYP network.

- The estate is currently being utilised more efficiently, meaning there is less available space for use in situations where teams are required to use their planned alternative locations. The impacts being that other functions are then displaced to enable critical activities to continue.
- The investment programme in technology will support the risk by providing the teams and individuals with the ability to be able to work in a more agile way, linking in with HR.
- The work is being completed with HR and the Estates Senior Surveyor.

2.6 Future BC Update

- Operation Power is the National Police Chiefs Council (NPCC) No2 Region response to a request by the Foreign & Commonwealth Office (FCO) for assistance with a major incident overseas that involves United Kingdom (UK) Citizens.
 - This operation is time limited to the period between 3 August and 6 September 2015 inclusive. NPCC No2 Region are 'on call' during this period, however 2 weeks should be allowed for continued deployment during an incident, therefore resource availability should be requested up to 20 September 2015.
 - During this time, the region will have available an officer of a least Assistant Chief Constable (ACC) to act as Gold, a Senior Identification Manager (SIM), a Senior Investigating Officer (SIO) and a Regional Disaster Victim Identification (DVI) coordinator. These officers will form the basic command structure. Additional staff will be resourced from the region as necessary.

3. Proposals / Recommendations Requiring a Decision

3.1 The CPDSB are asked to note and approve the information contained within this report.

4. Consultations Carried Out

4.1 All decisions made at the JCRG are in consultation with the JCRG members.

Report Information

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