



18 October 2017

Dear Amber,

**Submission of local business case proposing an order under s.4A of the Fire and Rescue Services Act 2004 to create a Police, Fire and Crime Commissioner for North Yorkshire.**

Please find enclosed my local business case proposing that the governance of North Yorkshire Fire and Rescue Service is transferred from North Yorkshire Fire and Rescue Authority to a newly instituted Police, Fire and Crime Commissioner for North Yorkshire by way of an order under s4A of the Fire and Rescue Service Act 2004 (as amended by the Policing and Crime Act 2017).

My business case has assessed the three options set out in the Policing and Crime Act 2017 in the particular circumstances facing North Yorkshire and provides a comparison with the status quo to identify which model would bring the greatest benefit to the necessary pace and scale of collaboration between fire and rescue, policing and wider services. While my case for change is not being made on reasons of public safety alone, key local stakeholders agree that the status quo is insufficient and that change of some sort is needed.

My business case evidences that the best option for North Yorkshire is the Governance model. It finds that this will improve the effectiveness and efficiency of the services, deliver savings of at least £6.6million over 10 years, and will therefore benefit public safety. It finds that this model is both deliverable and will mitigate key strategic risks, without presenting any risk to public safety which I know you will be aware is a key criterion for your consideration in making such an order. My business case finds that this model is preferable to both the Representation and Single Employer models.

I have conducted an extensive public consultation as required, a report of and my response to which has been published previously on my website and makes up appendix 8.6 of my business case. This found that clear public and workforce support for my proposal, including support from representative bodies of the Fire and Rescue Service.

North Yorkshire County Council and the City of York Council, the two tier-one Local Authorities in my area, have objected to my proposal, preferring the Representation model. My response to their objections is detailed in appendix 8.6(I) of my business case. One of their objections is in relation to the statutory criteria. In considering their response, I have not found any qualified evidence or information to counter or amend the substantive assessment set out in my business case on that point, or on any of their other points. This means that the independent assessment element of the statutory process will be engaged. I





can assure you, however, that I believe I have addressed the Local Authorities' concerns, and those of the public, raised during the consultation, and my business case has been revised as appropriate.

As such, and given the support from the public and workforce, I submit my business case to you for your consideration and determination. I hope that the timelines I have set out in the management case will be achievable as I have concerns that if they are not, my ability to deliver the benefits set out in my case may be hampered.

My office stands ready to assist in whatever way necessary, and I look forward to hearing from you in due course.

Sincerely,

Julia Mulligan  
Police and Crime Commissioner for North Yorkshire

