



**Case Progression
Public Accountability
Meeting
September**

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Detective Superintendent
Head of Crime

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T/Detective Superintendent
Digital Forensics

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Head of Criminal Justice



Investigations



Investigation Procedure

Assessment and allocation of crimes

- Right People, Right Support

Quality and Compliance

- Assurance - rape and sexual offences - priority
- 4 steps guide to good investigations
- Investigative templates / best practice guides / crime updates

Knowledge and Skills

- Workforce capacity and capability / accreditation
- Detective shortage / Academy – identifying talent

Timeliness – (next slide)

- Clear guidance for crime investigation and victim updates
- Pre-Charge Bail / Released Under Investigation Procedures

Governance – Force, Command, Team, Individual

Digital Investigations



NYP's Digital Forensics Unit - UKAS ISO 17075 Accredited

- Rigorous external inspection
- Kitemark – supports quality / integrity of evidence
- Expert examination of digital devices, such as mobile phones, to support investigations
- Authorised Professional Practice

Team expertise and professionalism

- Challenging area of policing – content / demand
- High staff attendance levels and commitment
- High profile court results from digital forensics success

Growth in demand

- Increasing reliance on digital forensic evidence
- Device capacity and complexity
- Storage and data extraction challenges

Decision making during investigations key

- Victim focused
- Minimal intrusion /proportionate
- Incremental approach / continuous review
- Reasonable lines of enquiry



Digital Investigations



Significant NYP investment

- Uplift in Digital Forensic Unit staff
- Mobile digital forensic platform to support rape and sexual offence victims and minimise digital device seizure for more than 24 hours

Systems support and demand management

- Action plan – effective scene / lab triage, risk matrix prioritisation
- Police, Crime, Sentencing & Courts Act 2022 - Opportunities to streamline examinations
- Ongoing development of Case Management System
- Ongoing development of enhanced analytics and service level agreements

Technological Solutions / Partnership working

- Collaborative working with Forensic Capability Network, Transform Forensics, Police Digital Service
- Exploiting new and innovative technology in the marketplace

Criminal Justice



Fixed
Penalty

Single
Justice
Procedure

GAP

NGAP

Driver
Educational
Courses

Police
Charge

CPS
Charge

Magistrates
Court

Disposal
Options,
Charge & File
Routes

PND

Out of
Court
Disposal

NFA

Crown
Court

Youth
Caution

Youth
Conditional
Caution

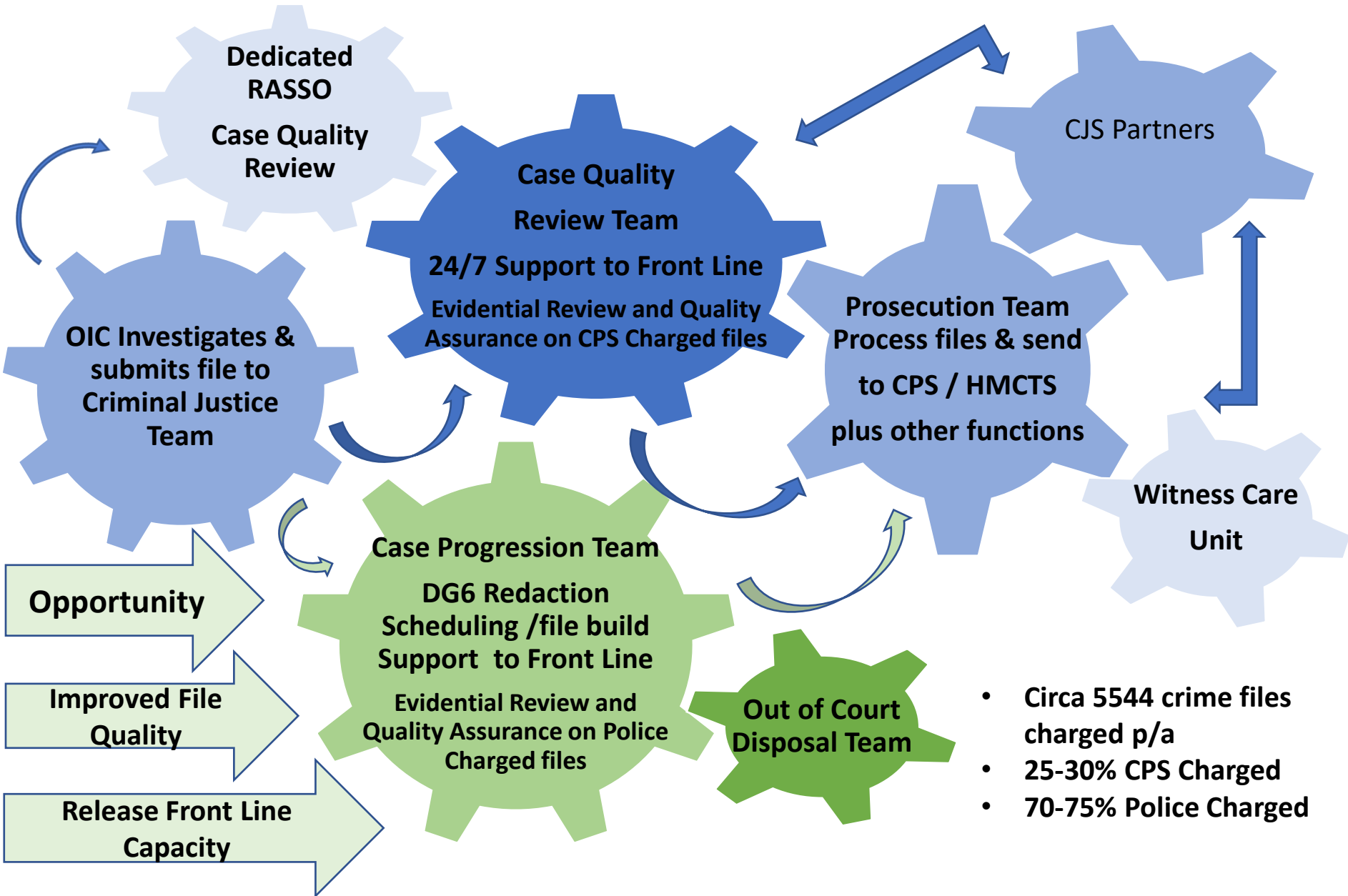
Adult
Caution

Adult
Conditional
Caution

Community
Resolution

Diversion
Pathways

Criminal Justice



Criminal Justice



- Nov '21 Case Quality Review Team / Two Way Interface / Single Point of Contact CPS charge
- Independent scrutiny, proactive advice & guidance for Front line 24/7
- Dash Board – visible to workforce – continuous development
- Close collaboration with Crime Management & operational teams / SME inputs to briefings / training
- Jan'22 81% files needed re-work before > CPS // Sep '22 66% files needed re-work before > CPS

Key File Quality Challenges

- ❑ Frequent changes in legislation, national guidance & CJ procedure
- ❑ Criminal Disclosure / Redactions / DG6

- National Federation Detective's survey on changes to Directors Guidance Charging (6,298 Respondents)
- 93% respondents > increase in workloads with 83% saying workloads were either 'Too High' or 'Much Too High'
- 77% overall job satisfaction decreased with 55% saying morale was 'Low' or 'Very Low'
- 67% decreased number of hours they were able to spend actively investigating cases

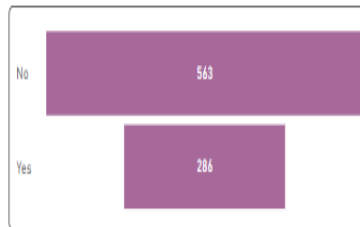
❑ Digital advancements

❑ Inexperienced workforce

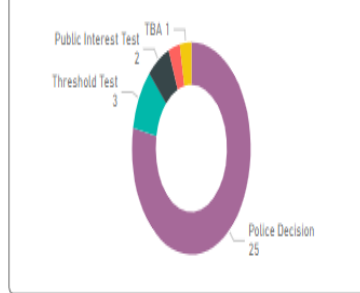
- Response Officers with more than 10 years experience decreased by 84% in 5 years
- Sergeants with more than 10 years experience decreased by 68% in 5 years

All

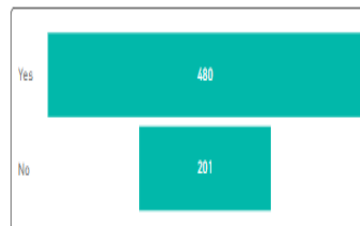
Is initial submission ready to be sent to CPS?



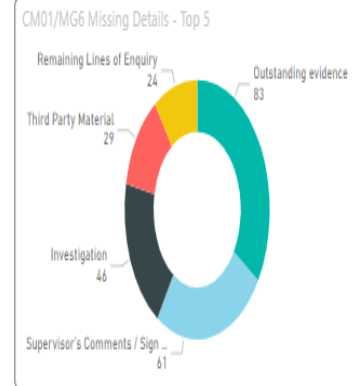
Reason File Cannot be Sent to CPS



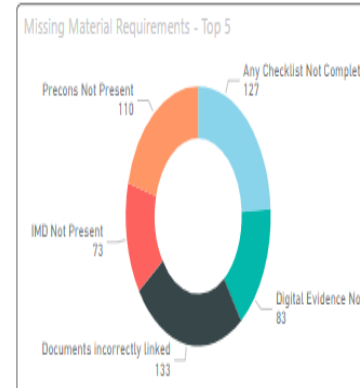
Redactions Complete?



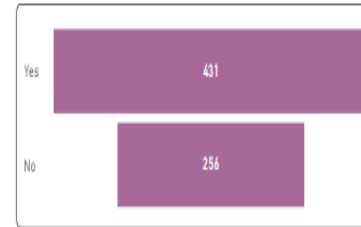
CM01/MG6 Details



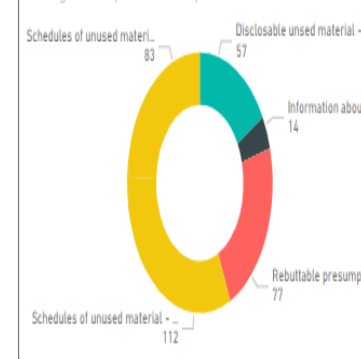
Material Requirements



DG6 Compliant?



Missing DG6 Requirements - Top 5



66%

of files require rework

30%

redactions not complete

37%

of files not DG6 compliant



National Case Progression Framework – Police / CPS (Nov '21)

Directors Guidance Assessment – DGA

- Local Joint Operational Improvement Meetings (JOIMS)
 - Rape and sexual assault JOIM (monthly)
 - All other crime JOIM (monthly)
- Yorkshire & Humber Regional Strategic Operational Meeting (SOG) (1/4ly)

Yorkshire & Humber Regional RASSO Improvement Board- Police /CPS (1/4ly)

Local Rape Scrutiny Panel - NYP/CPS/ISVA/Partners – (1/4ly)

Local Rape Improvement Group - NYP/CPS

Yorkshire & Humber Regional Disclosure Board - Police / CPS (bi-monthly)

Local Criminal Justice Partnership meetings

Operational meetings with HMCTS

National Criminal Justice Data Dashboard (score card)

- Range of metrics captured across different criminal justice agencies
- August – launch of new file quality metrics
- Still developing
- Latest published data
 - NYP is at 54% against the National average of 53% for compliance with the Directors guidance on anticipated not guilty plea files submitted to CPS.

Challenges / Opportunities/Outcomes



Outcomes

Better outcomes for victims, Speedier Justice & increased operational efficiency and effectiveness through:

- Enhanced understanding of data trends accountability
- Increased case file quality
- Better supported workforce (Right people, Right Support)
- Increased workforce capacity & skills
- Enhanced investigation support through digital technology developments
- Better interventions for offenders earlier to reduce re-offending

Challenges

- **National CJ Change** - demand / pace / compliance
- **Workforce** - capability / capacity / Detective shortages
- **Technological** resource investment– competing demands
- **Common Platform** - HMCTS Legal advisors strike versus go live date 16/10/22
- **Bar Strike** – impacts on victims – delayed cases
- **Witness Care Unit** demand increase
- **Pandemic recovery**
- **Data Analytics**

Opportunities

- **Dedicated Criminal Justice analytical capability**
- **Case Progression Team Investment** (Business Case stage)
- **Technological Investment**
 - **D.E.M.s (Digital Evidence Management System)** investment approved in principle
 - **Digital Case File 2024** - on Force Pipeline –ongoing national engagement
 - **Video Enabled Justice**
 - **Digital Forensics**
- **Two Tier O OCD Framework – April 2023** greater interventions may divert further lower-level matters away from CJS – creates capacity – front line and CJS. Investment approved
- **Degree Holder Entry Program - Detectives**